



## A Space Grant Manual of Operations

Vermont Space Grant Consortium May P3 Session





- Part 1: Why did we make a Manual of Operations? What are the benefits and uses for a Manual?
- Part 2: Making the Manual; What should be included, and how much detail is useful?
- Part 3: Examples from the VTSGC Manual of Operations



#### A Combined 5 Years of Experience



VTSGC Director, 2019



VTSGC Program Administrator, 2022



#### Benefits of a Manual

- In case of emergency... What if the Director falls off the horse?
- Apollo 13—having a manual on board saved the astronauts lives!
- Provides single-source information for all consortium-specific programs
- Articulates best practices—how the programs operate
- May be shared with other consortia
- Illustrates the complexity of the programs



#### Potential Downsides of a Manual

- Might limit flexibility
- Public release
- Needs regular updating
- "Anything you write may be used against you!"





• The primary goal of a Manual of Operations is to detail how our organization works to streamline <u>program delivery</u>, <u>administrative</u> tasks, <u>future application development</u>, and <u>reporting</u>.



- Research programs
- University programs
- ☐ K-12 programs
- Outreach programs



Research programs

Consortium-specific strategic plans

University programs

Consortium management practices

☐ K-12 programs

☐ Affiliation processes

- Outreach programs
- Program assessment
- Re-budgeting and revision processes

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- Budget templates and examples

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- ☐ Re-budgeting and ☐ Budget templates and examples
  - Reporting templates and examples

revision processes



#### Making the Manual: How Much Detail



- As much as you, the author, want (or are willing) to provide!
- The manual isn't a replacement for on-boarding; it's a tool to help ease the process.
  - Doesn't need every tiny step laid out, but should have enough detail that:

someone familiar with a process can independently follow the manual or

someone new to the process can get a useful overview that helps them ask informed questions as they become familiar



#### Making the Manual: How Much Detail

- Research programs
  - Program name & purpose (e.g., pilot research grant program)
  - Award amount
  - Award eligibility
  - Solicitation process
  - Review and selection process
  - Program timeline
  - Program management and reporting



#### Making the Manual: How Much Detail

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  - Program management and reporting
  - Appendix: research program sample announcement
  - Appendix: grant review template and instructions
  - Appendix: sample decision letters
  - Appendix: progress report template







1	Mission, Goals, and Objectives	. 5
	Research Programs	
	Graduate Fellowship Program	
4	Research Experience for Undergraduates (REU) Program	14
5	Undergraduate Scholarship Program	16
6	Academic Affiliates	19
7	K–12 Education Projects	21
8	Student-Organization Support	24
9	Program Assessment and Improvement	<b>26</b>
1(	Diversity, Equity, Inclusion, and Accessibility (DEIA) Strategic Plan	27
11	Marketing and Publicity Strategic Plan	34
12	2 Consortium Management	<b>40</b>
	Budget Summary	
	Re-budgeting and Programmatic Revision Process	



#### VTSGC Manual Examples

3	<b>3 Graduate Fellowship Program</b>	
	3.a Overview	11
	3.b Solicitation Process	11
	3.c Review and Selection Process	11
	3.d Program Management and Reporting	13
A	Appendix B1: Graduate Fellowship Sample Announcement	67
A	Appendix B2: Graduate Fellowship Review Template and Instructions	70
A	Appendix B3: Graduate Fellowship Sample Decision Letters	73
A	Appendix B4: Graduate Fellowship Progress Report Template	76



## VTSGC Manual Examples

10 Diversity, Equity, Inclusion, and Accessibility (DEIA) Strategic Plan	27
10.a Overview	27
10.b Recruitment and Retention	28
10.c Transparent Reporting	28
10.d Strategic Plan to Bolster DEIA Activities*	29
10.e Short-term Actions for 2022-2023	33

\* each suggested strategy is paired with suggested metrics for success to help shape future S.M.A.R.T. goals







## 4

### VTSGC Manual Examples

#### Additional Appendices we've found useful to include

Appendix W: VTSGC Strategic Plan	93
Allows us to review the original strategic plan for the current award when making programmatic decisions	
Appendix X: Staff Position Descriptions	96
• Serves as a guide for preparing future hires	
Appendix Y: Student Longitudinal Tracking Survey	01

Allows us to review the data we receive and whether it is sufficient as we grow and refine programs



# Thank





